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Lecture – 22 Fundamentals of Statistics

Hello friends, I once again welcome you to the journey of Six Sigma and at present I would like to remind you that we are in the measure phase of DMAIC cycle and discussing various topics and issues specific to measure phase. So, today say as a part of lecture 22, we will see the Fundamentals of Statistics and try to appreciate the importance of statistics and some of the important issues.

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So, let us begin with a very good quote. It is the mark of a truly intelligent person to be moved by statistics and the quote is given by none another than the great scientist researcher George Bernard Shaw. So, this quote says that if you believe in scientific decision making than you cannot avoid the use of statistics and exactly six sigma also emphasizes on the use of scientific tools and techniques.

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So, if you see the recap then we have talked about properties of measurement system, bias linearity and stability, measurement unit analysis, types of gage R & R study, variable type, attribute type. We focused mainly on variable type gage R & R and in that also we had three options R range, gage R & R, x bar, and R mean, and average and ANOVA. So, we have studied in detail mean and average variable gage R & R study.

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Now, as a part of this lecture, we would like to see some of the basics of statistics, what is the difference between descriptive and inferential statistics, measures of central

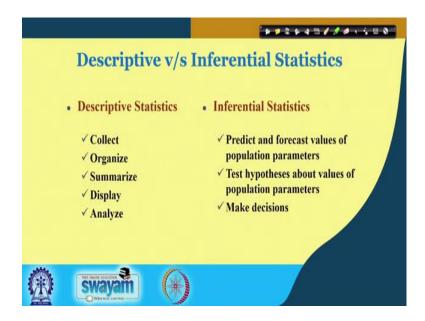
tendency and dispersion, shape of the distribution, numerical descriptive measure for a population. The most important theorem in the statistics please remember is the central limit theorem. So, we will see this central limit theorem and then the random variable; the concept itself is the base for all the statistical analysis. And we will try to appreciate the definition concept of random variable.

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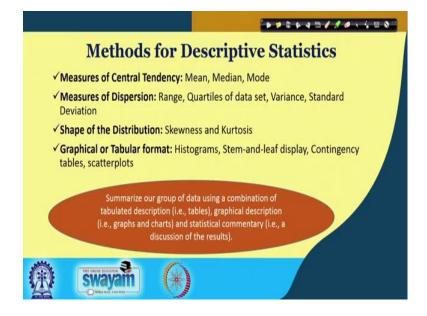
So, what is statistics? So, statistics typically it is a branch, a science of mathematics and it basically enables the organizations, departments may be entire economy to take the sound data based decisions and helps the people to appreciate, accept the decisions which are based on scientific analysis.

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Now, if you see the overall domain of statistics then it is divided into descriptive statistics and inferential statistics. If you look at the descriptive statistics you have collect organize, summarize, display, analyze and if I look at the inferential statistics this we will subsequently see then, I would like to predict and forecast values of the population parameter. I would like to taste the hypothesis about my particular assumption of a phenomena and then I would like to draw the inferences based on my statistical analysis.

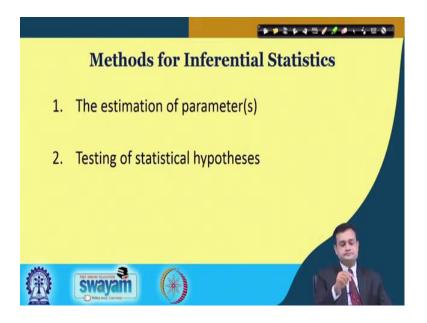
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So, there are various methods of descriptive statistics typically we classify this into say finding measures of central tendency mean, median and mode. Measures of dispersion you have range, interquartile say range or data set, variance, standard deviation. You have shape of the distribution because usually many of the assumptions in statistical analysis, we try to go with the normal distribution. But, here say it is important to know that my data is coming from which kind of distribution and even if it is normal what is the shape.

So, we try to say check the shape of the distribution and the concepts are Skewness and Kurtosis and you can have graphical or tabular format histograms, stem and leaf diagram or display contingency table, scatter plots and so on. So, basically we have four different ways to describe my data and take the decision based on the descriptive statistics. Here you can see in the box that you can summarize the data using different ways and means you may put it in table or you may have the graphical description or you can have a statistical commentary. And, there are various ways by which the data can be structured and represented in a meaningful way that can help the manger decision maker to see the phenomena in depth and understand the overall perspective of the problem under investigation and take the decision.

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So, when we say look at the inferential statistics you have estimation of the parameters and testing of the hypothesis. These are the two broader domains of inferential statistics and this part in continuation we will study in the coming lectures.

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So, now say various statistical measures as I mentioned, we can just summarize like this there is measures of central tendency which basically targets to say check the mean central tendency of the process. And, this you can do with median; mean; median; mode and you have measures of variability. So, the bear minimum or very say preliminary measure is the range finding the difference between maximum and minimum. You can extend it to interquartile range that will divide your data into quartiles.

You can have variance and when you take the square root of variance you have the standard deviation, you can use Skewness and Kurtosis as the shape of the distribution. So, we will try to basically focus on descriptive statistics as a part of this lecture. And, study all these different measures for presenting my data in a more meaning full manner and analyzing it with the help of some of the measures used in descriptive statistics.

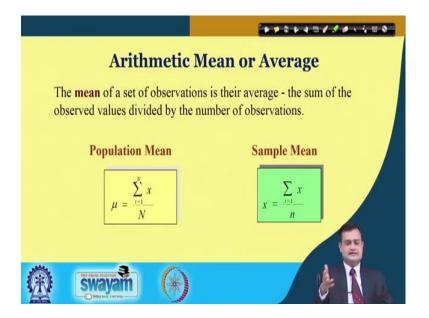
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So, let us see the definition. Central tendency when I say is the extent to which all the data value they are grouped around a typical central value. So, suppose I have I am measuring the diameter of the shaft and suppose let us say my mean value central value is 10. Then I am taking number of readings; obviously, all reading will not be 10 because there would be certain process variation. So, let us say I am getting 10.1, 10.3, 10.4, 10.2, 10.25 and so on; I would like to see that to what extent my data is close to the central value of interest that is 10 in this case.

So, the variation second term is the amount of dispersion or scattering of the values. So, same example you can see that you have minimum value may be 9.8 and you have maximum value may be 10.4. So, your data range is typically between 9.8 to 10.4 and you would be interested to see that what is the variation I am getting because of this process and this is specific to variability. Then the shape, typically it is pattern of the distribution of values from the lowest value to the highest value. So, we will see all this with the example.

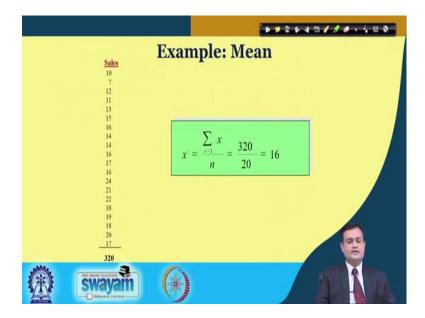
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So, you have arithmetic mean or average and here we have already gone through the concept of population and sample. You draw the sample from the population to make certain conclusions, inferences based on say measures of central tendency, dispersion or inferential statistics. As it is not possible for me to focus on entire population, I go by the sample and related statistics.

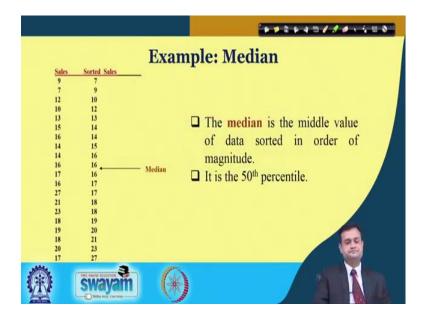
So, if you have a mean usual practice is that you represent your mean as μ and it is basically the summation of sigma x_i , i is equal to 1 to N. And, you divide it by the total number that is capital N and if you have sample mean then you have $\bar{x} = \frac{\sum_{i=1}^{N} x}{n}$, small n is your sample size.

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Now, just see the example very simple; I have just put some sales data and I want to say I want to see that what is the average sales mean sale that is taking place in the last couple of months. So, I have just summed up my sales data. The sum is 320, I divide 320 by 20 that is the total number of data in a sample and I get average \bar{x} that is 16.

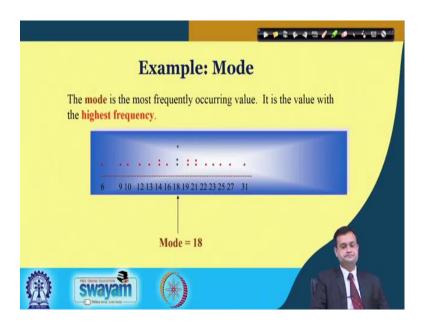
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Now, the second important say measure of central tendency is median. I am using again the sales data and I am just sorting it out in the ascending order. So, in the initial first column you have the data which is not sorted. In the second column I am just putting it in the ascending order lower value first and then the higher values.

So, now median is basically the middle value of the data sorted in order of magnitude. So, higher magnitude I have sorted and basically it is the 50th percentile. So, here if you see then you have 20 data point exactly 10 10 can be divided; I am not getting exactly one say middle value. So, I can take the average of two middle values. So, in this case it is 16 plus 16 by 2. So, I will have median equal to 16.

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Now, the third measure of central tendency is mode and mode is basically the highest frequency value. So, the particular value which is occurring maximum number of time highest frequency in the data set I will consider that as the mode of my data. So, if you see the example here then I have just put my data in the ascending order ranging from 6 to 31 and, I am just putting the frequency in the form of a dot that how many times particular number you can you can say that these numbers are the sales or may be the demand. So, I am counting the number how many times it is occurring in my data set and I can see that 18 is occurring maximum number of time. So, mode of this data is 18.

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Now, the other say a way to see at look at the descriptive statistics is to check for the variability. And variability measures basically includes range, that is the difference between maximum and minimum value. Interquartile range so, you divide your data set into quartiles and take Q_3 minus Q_1 ; we will see the example that would your interquartile range.

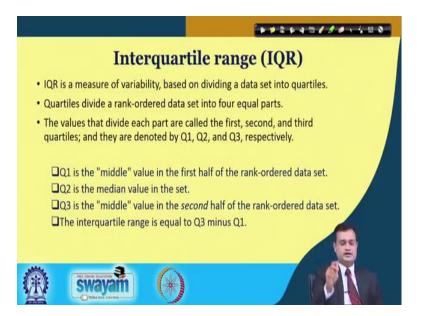
Variance; average of the standard deviation from the mean. So, how much my data values are varying with respect to mean that is my variance and simply when I take the square root of the variance it becomes my standard deviation.

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Just look at the data set and once again I am going with the first column sales, second column sorted data. The data is put in the ascending order and you can say that 7 is the minimum and 28 is the maximum. So, the difference is 28 minus 7 that is 21.

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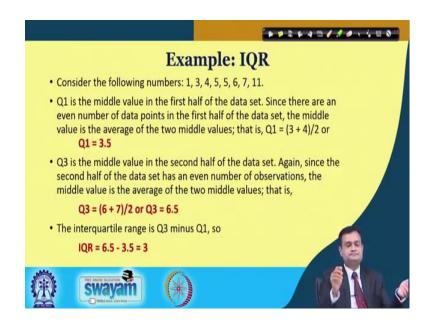


Interquartile range here what you need to do. So, IQR typically is a measure of variability again based on the dividing a dataset into quartiles. So, typically you consider 25 percent, 25 percent, 25 percent and 25 percent. So, I can divide my entire data set into

four quartiles four parts and typically what you say that each part is called first second and third quartile.

So, typically I will denote this as Q_1 , Q_2 and Q_3 and Q_1 is the middle value in the first half of the rank order data set. We will see the example so, it would be better clear. Q_2 is the median value in the set and Q_3 is the middle value in the second half of the ranked data set. And when you take Q_3 minus Q_1 you get the interquartile range.

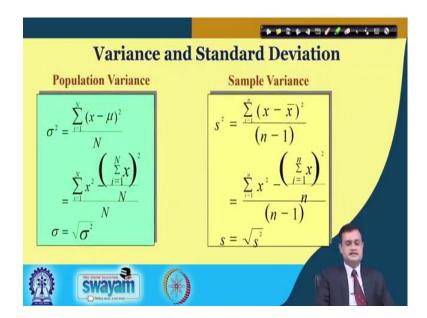
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So, just see this example I have the numbers 1, 3, 4, 5, 5, 6, 7 and 11. And what I can do I can first find the Q_1 which is the middle value; in the first half of the data set. So, there are total 1, 2, 3, 4, 5, 6, 7, 8. So, you have 8 data in this particular data set and I would try to find Q_1 which is the middle value. So, if I just partition it into four data four data I am not getting the exact middle value. If it would have been the odd number 5, 5 then I will get 3 as the middle value. But, here let us say 1, 3, 4, 5 is one set of data and 3 and 4 they both become middle value. So, I take the average of this 3 plus 4 by 2 so, Q_1 is 3.5.

Similar way Q_3 is the middle value in the second half the data set. So, my second half the data set is 5, 6, 7 and 11. So, similar way I will take the average of 6 and 7. So, 6 plus 7 by 2 my Q_3 is 6.5 and your interquartile range is basically 6.5 minus 3.5, 3. So, this will give you an idea that what is the overall variability in your data when you look at the Q_3 that is the last 25 percent of the data and the first. So, what is the difference and how the data is basically spreaded

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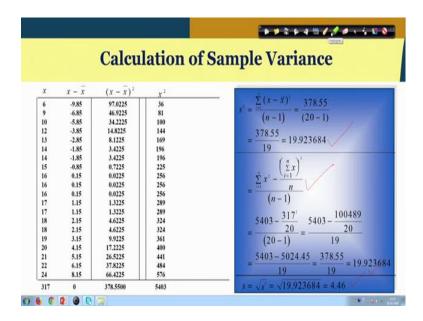


Now, if you see the range interquartile range and then third measure which is the variance in standard deviation. So, here typically each particular value of the data set is compared with the mean value. So, $x - \mu$ or $\frac{x_i - \mu}{N}$, when I use this expression $\frac{\sum_{i=1}^{N} (x - \mu)^2}{N}$; I have used μ . And this is my standard this is my variance for the population when I take the square root it becomes standard deviation.

Similar, way you can do it for sample I am just putting here n-1 instead of N; we will see the logic later on. But, in order to say go by or comply with my central limit theorem and also because I am dealing with the sample overall variability captured by the sample; obviously, would be on the higher side compared to the population I am dividing this by

n-1. So, $\frac{\sum_{i=1}^{n} x^2 - \frac{(\sum_{i=1}^{n} x)^2}{n}}{(n-1)}$ say is the denominator and $s = \sqrt{s^2}$ that is the standard deviation.

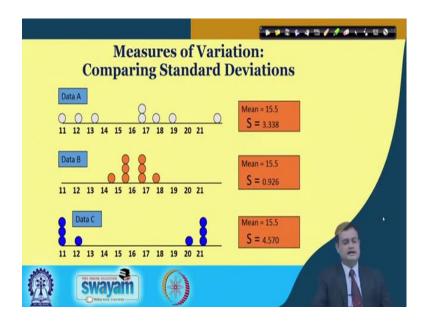
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So, I have a data set and x is 6, 9, 10, 12, 13 and so on. I am taking $x - \bar{x}$ or $x_i - \bar{x}$ for various data and then I am taking the square of it. So, you will have all the positive values. I am taking the x^2 and then I am just trying to plugging the values in the expression of s^2 . So, you will see that my s^2 comes out to be 19.923 and further numbers.

And you put your values in this expression so, you will get 19.923684. So, you have $s = \sqrt{s^2}$ that is 4.46. So, this is my typically say standard deviation of the process. So, how much variability is there in my process is basically depicted by the standard deviation and the variance.

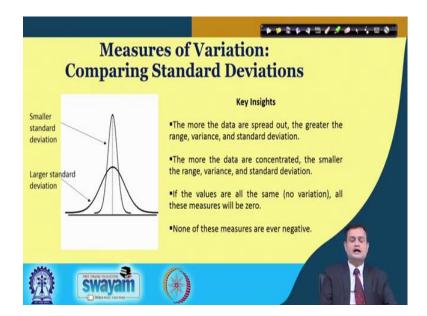
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So now, let us move ahead and we have the display. We want to appreciate that actually when I say S is some number; what does it mean and how should I really compare. So, you just see the data set A, data set B and data set C. The data set A has a mean value 15.5 and S is 3.338. Data set B has mean value 15.5, S is equal to 0.926 and data set C has a mean value 15.5 and S value 4.570.

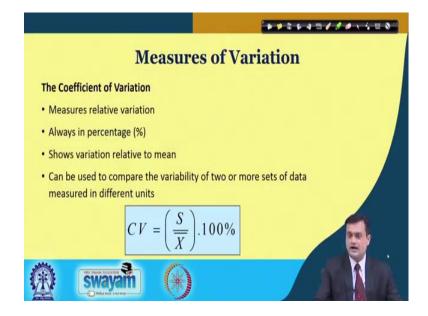
Now, there is one thing to observe that all the data set they have same mean value that is 15.5, but your standard deviation or variance if you take the square associated with each particular dataset is different. So, your dataset A if you observe and I have just put the frequency that how many times a particular number is occurring. Then it has very large variability associated with the data and that is 3.338. But, data set B has same mean value if I look at the S 0.926, so, your data is very much centric towards your mean value and hence the variability is less. But, if you see dataset C some data you have on one extreme, some data you have on other extreme and this is exactly reflected in S = 4.570. So, this particular display would help you to understand, that if I am analyzing different processes in six sigma then my process may have various processes may have same mean, but different variability. And, the process which has much higher variability needs to be corrected and controlled; otherwise at any point of time it will start producing the defective items.

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So, this is the important part about variability and you can further see here and we are talking about the six sigma. So, just see the first particular say your distribution typically bell shaped normal distribution. And, you will say that it has a larger standard deviation. When I see the second one which is more centric towards the central value; you will say it is a smaller standard deviation. And, this particular process which has a smaller standard deviation can help you to achieve the better sigma level five sigma, Six Sigma and this is exactly what we are trying to achieve through DMAIC cycle.

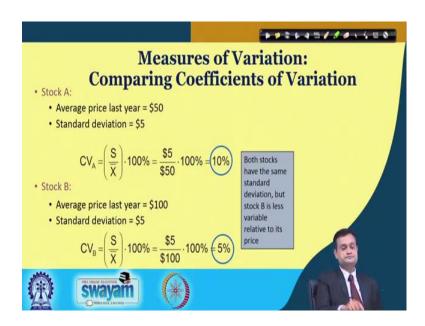
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Now, I would just like to focus on couple of more measures which are just the derivative of some of the fundamental measures we have studied that is mean and variability measures. So, there is an important measure called measure of variation. So, this measure of variation is explained as coefficient of variation; typically CV and it measures the relative variation.

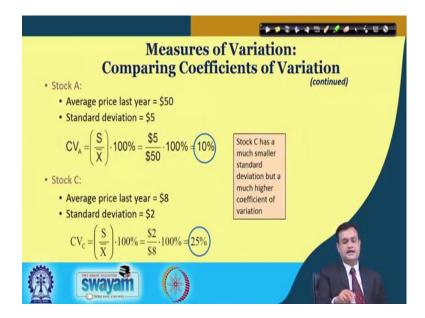
So, we have seen that the process may have various processes may have same mean, but the variability is different and the process with very high variability is considered a poor process. So, here just same thing is reflected in terms of ratio that $CV = \left(\frac{S}{X}\right).100\%$; I want to check that what is the percentage variability with respect to my mean value.

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So, just see the example here the example is very simple; suppose I am analyzing two different or three different or four different stocks. And let us say there is stock A which has average price last year dollar 50 or some rupees, standard deviation 5 and I am just trying to find out what is the percentage variability with respect to mean. So, $\frac{5}{50} \cdot 100 = 10\%$. Same way you see the stock B which has average price last year 100 and standard deviation I am keeping same 5; so, it is 5 percent.

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And, then if I see the stock A and C then stock A has 10 percent C with high say average and higher lower standard deviation it has 25 percent. So, what you can reveal in the first case you can say that both stocks have the same standard deviation, but the stock B is less variable relative to its price. In this case what you can say that stock C has a much smaller standard deviation, but much higher coefficient of variance.

So, please try to understand many a times when we do not check it with respect to mean and this ratio we may get misguided; if we just look at the mean value or if we just look at the variance. Here you can very well see that stock C has a much higher coefficient of variation with some value of mean and your standard deviation.

So, now the issue is that how can I establish the relationship between mean and the standard deviation.

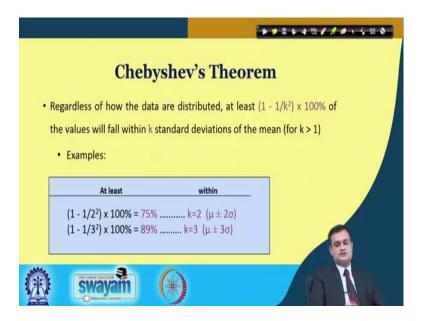
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So, there are some simple procedures and rules to follow in order to set the relationship between my mean and the standard deviation. So, number 1 is Chebyshev's theorem and number 2 is Empirical rule. So, Chebyshev's theorem typically it applies to any distribution and regardless of the shape. So, I am not very much sticky about the shape, it could be applied to any kind of distribution.

Now, in Chebyshev's theorem what it does it basically places the lower limits on the percentage of observations within a given number of standard deviation from the mean. And when you look at the empirical rule then typically it is applied to mound shaped or symmetric distribution like normal and specifically approximates the percentage of the observation within a given number of standard deviation. So, plus or minus k sigma with respect to mean I am trying to find out.

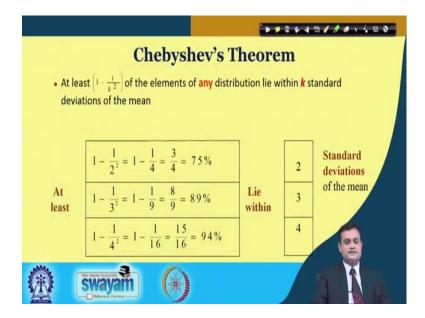
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So, just see this Chebyshev's theorem you have the rule like this that regardless how the data is distributed let it not be normal, not symmetrical $(1 - 1/k^2) \times 100\%$ of the value fall within k standard deviation of the mean for; obviously, k > 1. So, you can just see the numerical example $(1 - 1/2^2) \times 100\% = 75$ so, my k value is 2. So, I would say that 75 percent of the data set falls within $\mu \pm 2\sigma$. Similar, way if I assume k is equal to 3 then 89 percent. So, my 89 percent of the data set typically they fall in the range of this.

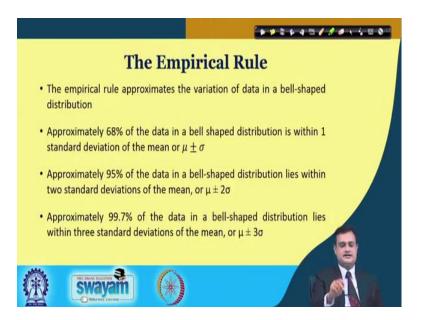
Now, you would say what is the need of finding this. You just think about demand data, you just think about product specification, you will find that you would be interested to find that what is that number may be consumer may be demand data that would fall in a particular range. And, you would definitely like to focus on that for developing a product, for developing a marketing strategy, for satisfying the customer and finding this range is very important and, hence the establishing relationship between μ and σ .

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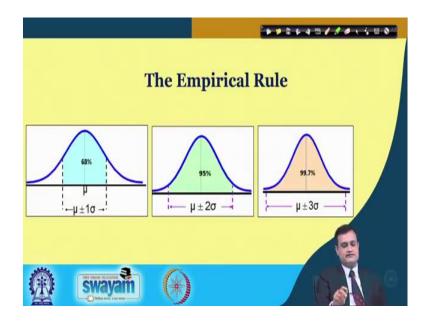
So, this another example can also further help you. So, if I take k = 2; 75 percent. If I take k = 3; 89 percent, 4 it is 94; percent and this is 2 times standard deviation of the mean 3 times standard deviation of the mean and 4 times standard deviation of the mean.

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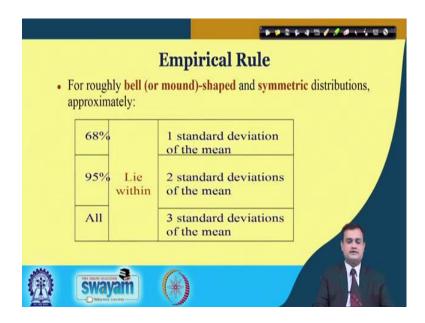
If you look at the empirical rule it applies to the symmetric distribution like normal and we say that approximately 68 percent of the data fall in bell shape distribution normal distribution; when I say $\mu \pm \sigma$. When I say $\mu \pm 2\sigma$ it is 95 percent data they fall in this range $\mu \pm 3\sigma$ which is a widely used range 99.7 percent.

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So, this is where you can see pictorially that what exactly I mean to say in the empirical rule \pm 1 σ , 2 σ , and 3 σ .

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And you have say one standard deviation from the mean just the summary 68 percent, 2 95 percent, 3 almost 99.7 percent in this.

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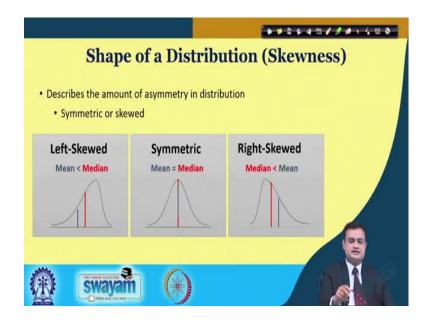
Now, another important dimension is the shape and we talk about Skewness and the Kurtosis as a part of the shape. So, typically Skewness measures the amount of asymmetry in a distribution and Kurtosis typically talks about the peakedness.

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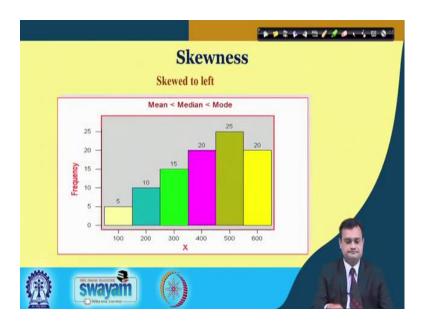
So, we have the different variety when we talk about the shape. So, Skewness it may be skewed to left, unskewed right. Kurtosis you may have relatively flat distribution, you may have normal, you may have relatively picked.

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And these are some of the examples that says that left skewed symmetric, right skewed and you have mean is equal to median in the central case, mean is less than median, median is less than mean and so on.

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Some of the examples I have putted for your say I have put for your self-study, Skewness. .

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Then another examples Skewness, where all three are equal mean median and mode.

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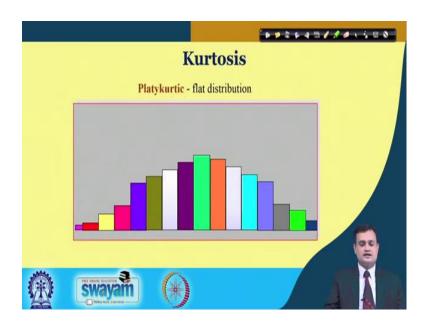
You have mode less than median less than mean that is Q_2 right.

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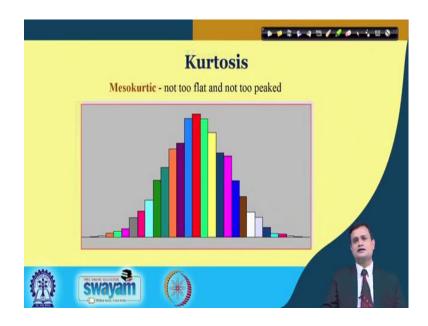
And as a summary you can see that various ways you can present this Skewness ok. So, shape of a distribution typically we talk about the Kurtosis and you can see that you can have a flat shaped, bell shaped which is typically a normal symmetric and sharper peak. So, typically it is a bell shape then the bell shape which has a sharper peak.

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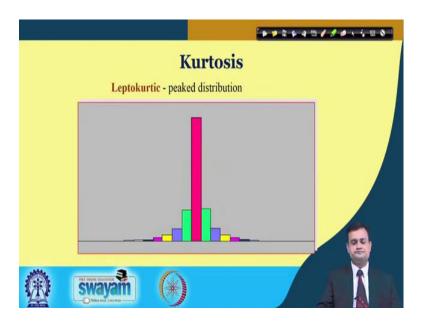
So, Kurtosis I am just presenting in the form of say histogram and you can see that it has more or less flat distribution.

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You can see that it is called Mesokurtic and it has not too flat and not too peaked. So, may be very close to normal.

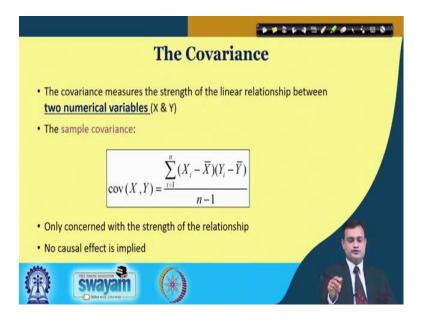
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And this you can see that it is a peaked distribution. So, once again you will have the question in mind that what is the need of presenting my data in this form. So, again I would say that basically I want to see that how my data is distributed whether it is symmetric whether it is going high in one value or it is skewed on left side, right side.

So, this kind of information can really help me to understand; suppose I am talking about the case of sales data and if I take the 12 month. And, if I plot my say data it would give me immediate an idea that fine in which month or in what are what are the couple of months in which the sales is maximum and how the data is distributed.

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The another important measure is a covariance whatever we have so, seen so, far is mainly with respect to one data let us say sales data. But, do not you think you would also be interested to check that sales of let us say wafers, how it is changing with respect to the sales of the cold drink like Pepsi. So, may be you can assume another variable that suppose sales with respect to let us say season and you would try to study that how the variables they are associated.

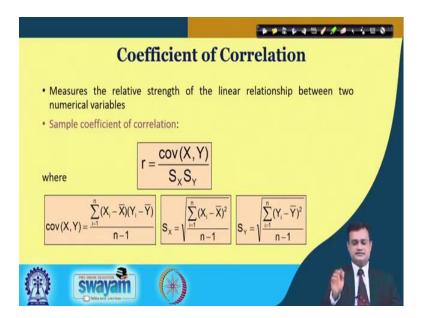
So, here you can say that you have two numerical variables X and Y and covariance is X and Y. So, may be in manufacturing set up you can say that you have set of operators and their skill and then you have the output. So, is there a relationship between these two variables. So, you can check it by using a very simple expression; $\sum_{i=1}^{n} (X_i - \overline{X})$ that is the first variable and $(Y_i - \overline{Y}) / (n-1)$ because we are using the sample.

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So, you can interpret if co variance of X Y greater than 0, X and Y tend to move in the same direction X increases Y increases. If they are less than 1 then X increases Y decreases opposite direction, if 0 there is no relationship they are just independent.

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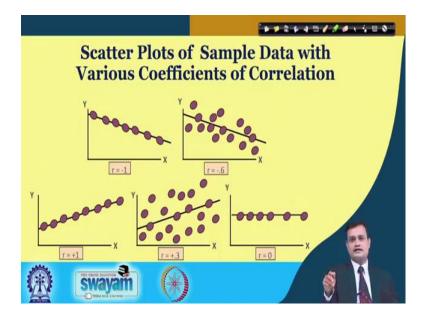
There is one another important measure which is called coefficient of correlation and typically either it is described as r or ρ . So, r = cov(X,Y) I am talking about two variable divided by $S_X S_Y$; we have already seen how to find S_X and S_Y and when you plug in the values in these you will get cov(X,Y).

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So, typically you can visualize that covariance can vary from minus 1 to 1. And if it is closer to minus 1 then strong negative relationship exist. If it is 0 then very closer to 0 rather very weak linear relationship exist and if it is closer to 1 then a positive linear relationship you can predict between two variables.

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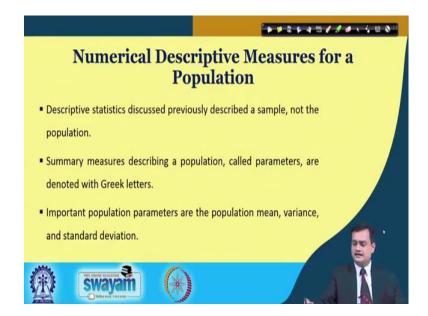


So, this is just the example with various r values; in first case it is r is equal to say this case r is equal to minus 1. So, there is a negative relationship. Here r is equal to minus 0.6 negative relationship, but it is data is more scattered. So, not a strong relationship.

So, basically it talks about the strength of the relationship r is equal to 1 positive strong relationship, data is not scattered, your say line is covering all the data.

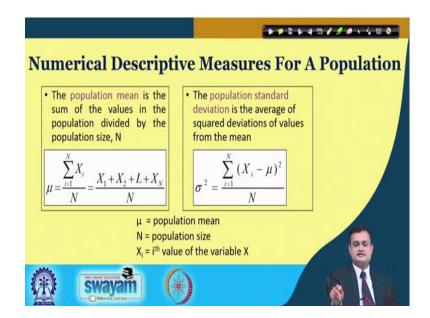
When you see this r is equal to 0.3 so, there is a positive relationship, but your data is scattered and your line is only passing through some the data set and r is equal to 0. So, there is no relationship between X and Y.

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So, typically you have numerical measures for a population as well as sample. And, when I talk about the population I have to consider the population standard deviation and mean and variance.

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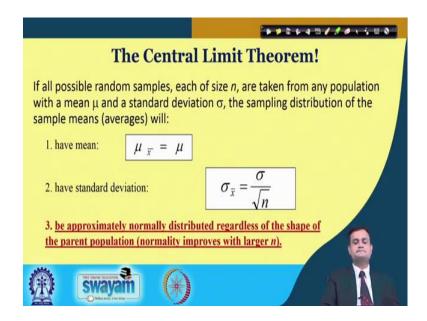
And this is the way we try to write using the mean and the capital N, that is the population size to find the μ value and the σ^2 . So, many a times I would mention that we are not aware of the population variance and mean and then we have to go with certain assumptions that we will see later on. So, here we are going by the assumption that you can find out the population mean and the variance.

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parameters				
Measure	Population Parameter	Sample Statistic		
Mean	μ	\overline{X}		
Variance	σ^2	S^2		
Standard Deviation	σ	S		

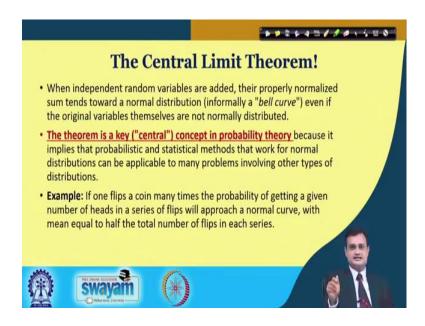
So, typically your notations are like this if it is for population μ , sample \bar{X} , variance σ^2 , S^2 .

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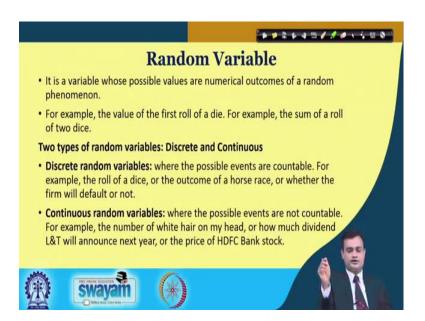
And central limit theorem which is the most important theorem in statistics I would just like to give you the details of this. So, if all possible random sample you are taking the different samples, each of size n. Suppose you are manufacturing a bearing and you are taking 10 samples each sample consist let us say 50 bearings for the measurement. Now, each sample having sample size n is taken from any population with a mean μ and standard deviation σ that is about population; sampling distribution of the sample means. So, you take the mean of each particular sample having 50 bearings, you are measuring the outer diameter then you will have $\mu_{\bar{x}} = \mu$. So, the mean of your sample mean would be very much close to the mean of your population. And, now I would like to remind you that here standard deviation $\sigma_{\bar{x}}$ will be $\frac{\sigma}{\sqrt{n}}$. So, when I want to find the standard deviation of my mean sample then σ is the population standard deviation should be divided by \sqrt{n} . And, be approximately normally distributed regardless of the shape of the population; your population may have triangular distribution, it may have exponential distribution. We will see couple of distribution in the next class, but your sample will have normal distribution typically when your sample size n is larger.

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So, this is the crux of central limit theorem and it is the central concept in the domain of statistical and probability theory. And typically it helps because, many of the distributions can be approximated to normal and normal distribution is the most convenient, easy to deal with and this is where the central limit theorem plays an important role.

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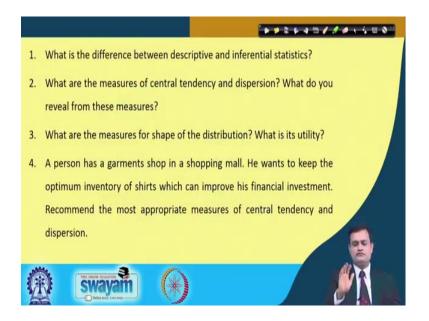


Before, we complete and conclude the important term on which the entire statistics probability theory is based I would like to share random variable. And, typically it is a

variable whose possible values are numerical outcomes of a random phenomena. Suppose you toss a coin or you roll a die you do not know there could be a chance of getting head and tail, there could be a chance of getting 1, 2, 3, 4 whatever.

So, broadly you have random variable which is an outcome of random phenomena and you have discrete means specific value or you have continuous it can fall in a particular range. May be 10 to 11, 10.1, 10.4, 10.7 and these two are the different say types of random variables.

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So, before we finish as a part of our practice I want to float couple of questions for your introspection and recap. So, what is the difference between descriptive and inferential statistics? What are the measures of central tendency and the dispersion? And what do you reveal from these, what is its importance? What are the measures of shape and distribution? What is its utility?

And, suppose I give you a case that a person running a garment shop suppose in a shopping mall he wants to keep the optimum inventory of shirts which can improve his financial investment. Suppose you are not able to sale the shirts then this inventory is lost or it will become absolute. Now, in this case what do you recommend as the appropriate measures of central tendency and dispersion, that you should use in order to have the better decision making on inventory keeping.

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So, these are the references you can use Aczel, Levine and Kubiak, T. M. Kubiak, Michael Kutner. So, this will help you to appreciate the concepts in detail.

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So, as a summary conclusion statistics presents a rigorous scientific method for going insights into dig data. Helps in classifying organizing and summarizing. And, it plays a vital role in every field such as business, banking, administration, manufacturing and all.

So, thank you very much for your patience in learning the concept and I hope this preliminary understanding will definitely create a base for understanding the other

statistical concepts in the subsequent lectures and keep revising all the concepts. We are discussing the major phase of Six Sigma. So, be with me enjoy.